

[Company Letterhead]

Date: [Insert Date]

To: [Name of Financial Institution/Bank]

[Address of Financial Institution]

[City, State, Zip Code]

Subject: Letter of Comfort for [Name of Subsidiary/Supplier]

Dear Sir/Madam,

We, [Name of Parent Company], a corporation organized under the laws of [Country/State], confirm that we are aware of the Supply Chain Finance facility (the "Facility") being provided by [Name of Financial Institution] to our subsidiary/affiliate, [Name of Subsidiary/Supplier] (the "Company").

In connection with this Facility, we hereby confirm the following:

- **Ownership:** We currently hold [Percentage]% of the issued share capital of the Company and intend to maintain a controlling interest during the term of the Facility.
- **Operational Support:** It is our current policy to ensure that the Company is managed and operated in a manner that enables it to meet its financial obligations and contractual commitments under the Global Supply Chain Finance program.
- **Notification:** We undertake to inform you promptly should there be any significant change in our shareholding or if we decide to dispose of our interest in the Company.

This letter is a statement of our current intention and policy only. It is not intended to create a legally binding guarantee or a formal financial obligation on the part of [Name of Parent Company] to repay any debts incurred by the Company under the Facility.

This letter shall be governed by and construed in accordance with the laws of [Jurisdiction].

Yours faithfully,

For and on behalf of [Name of Parent Company]

[Name of Authorized Signatory]

[Title/Position]

[Company Seal/Stamp]